Investor Presentation

1Q 2025

May 2025





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SAIB Overview

Strong corporate and private banking franchise with well capitalized balance sheet



Number of Branches	Number of Customers	Key Stock Market Highlights		
-1 branch YTD	+1% increase YTD 942k	♯ 18.2 bn Market Cap.	+13.3% Share Price (in last 1 yea	owned by General
% of Digital transactions	Staff inclusion	10.2	5.2%	10.2%
Unchanged YTD 99.8	Saudization / Female 92% / 24%	P/E	Div. Yield	Foreign ownership (May 2025)
Total assets	Tier 1 Ratio	Total Operating Income by Segments* (%)		Our Key Joint Ventures
+5% increase YTD <u><u><u></u></u> 163.8 bn</u>	-0.7 ppt YoY 18.4%	Retail	%	
ROE	Credit ratings	Corporate	33%	
		Treasury & Investments	%	
+84 bps YoY	S&P / Fitch / Moody's	Asset Mgmt. &		الاستثهار كابيتال
13.0% 🔺	BBB / A- / A2 🕨	Brokerage		Alistithmar Capital

Nearly half a century of excellence: tracing our journey from 1976 into the future



Robust financial performance with double digit net profit growth and improved profitability





Resilient asset quality, adequate capital and liquidity position to accelerate growth and returns





Operating Environment

NAME OF BRIDE

The Saudi Economy is healthy, though GDP growth in 2025 impacted by lower oil contribution





The Saudi Banking sector is profitable and showing solid growth momentum, though liquidity is tighter amidst higher rate environment





As part of Strategy 2027, we have set a strategic vision for each function



Strengthen dig and analytics capabilities to investments, funding, and prudent capital management support aspirations

Enhance organization effectiveness and culture



Build a strong

corporate brand aligned with strategy

Key Enablers

Support strategy

Vision

Mission

Strategy 2027 is transforming the bank through 40+ initiatives across 9 businesses and functions





Initiatives identified to transform the bank and deliver the transformation



Corporate Banking

- Enhanced corporate client segmentation and coverage
- Building best-in-class CRM platform: phase-1 deployed
- Redesigned operating model enabling 30-40% improvement in RM business productivity
- Reimagined account opening, maintenance and trade finance processes

Consumer & Private Banking

- Redesigned retail segmentation
- Streamlined account opening and KYC processes
- Launched new Mobile banking App
- New products and service-model for Home Finance
- Planned branch network optimization
- Designed **new products to mobilize funds** and launched **Travel Account**



Public Institutions

- Building best-in-class CRM platform: phase-1 deployed
- Redesigned **operating model and org. structure** enabling improvement in RM effectiveness by 60%+
- Improved **sales effectiveness** through account planning, RM training and performance management
- Revamped account opening journey



Treasury

- Identified treasury product sell opportunities
 - Implemented operating model for efficient collaboration between segments



IT/Digital

- Developed IT strategy with priorities for IT architecture, Enterprise Architecture and IT operating model
- Implemented data governance framework and data lake



Human Resources

- Implemented a new org. structure and remuneration
- Formulated new performance and talent management frameworks
- Created HR strategy and a roadmap of interventions
- Introduced new HR policies



Risk

- Revised the Risk Appetite Framework
- Developed risk scorecards and credit decision engine for key retail products
- Initiated development of new Credit Policy Guidelines and SAIB Lending and Monitoring Guidelines



Marketing

 Strengthened corporate brand in full alignment with our strategic priorities

Support

functions



Corporate Banking

- Launch revamped account opening, trade process and enhanced operating model
- Complete IT development and deploy a new CRM system
- Implement new fee structure and guidelines to **enhance fee income**

Consumer & Private Banking

- Launch **new segments** with **improved value proposition** and new products
- Enhance lending product journeys
- Optimize **branch footprint** and format to deliver the new value proposition
- Introduce account planning, analytics based actions to deepen customer relations



Public Institutions

- Launch revamped account opening journey
- Complete IT development and deploy a new CRM system
- Introduce **new products and capabilities** in collaboration with personal banking, cash management, etc.

- Implement new employee performance management framework
- Drive interventions to improve organizational health
- Launch SAIB Academy
- Launch the credit decisioning engine
- Redesign the risk operating model, governance structure, and reporting hierarchies
- Further strengthen cross-sell operating model to explore additional opportunities
- Launch business use cases leveraging AI, ML, and Advanced Analytics

Support functions

S60 Ventures Fund

managed by Alisthithmar Capital - a \$100 Million fund for promising fintech startups



A WELL CAPITALIZED, FINTECH-FOCUSED VC FUND WITH STRONG TIES ACROSS THE ECOSYSTEM

s60

With our strategy, we aim to grow market share, increase fee income and improve efficiency to drive higher ROE





Financial Performance

1Q 2025

NAME OF COLUMN

SAIB is focused on delivering strong results across key performance indicators



		1Q 2025	DRIVERS
Deleges Chest	LOANS & ADVANCES	<u> </u>	Strong growth in Corporate (+5%) and Private Banking (+8%) loans
Balance Sheet	DEPOSITS	步101.7bn +8% YTD	IBD growth (+15%) driven by corporate and retail customers, partially offset by NIBD decline (-5%); NIBD share reduced by 4.1 ppt to 29.6%
	NET INTEREST MARGIN	2.45% -34 bps YoY	NIM contraction due to decrease in asset yield and shift in the deposit mix limiting COF improvement
Profitability	COST TO INCOME RATIO	41.2% -180 bps YoY	Improved CIR is attributed to faster growth in operating income (+6%) compared to operating expenses (+1%)
	RETURN ON EQUITY	13.0% +84 bps YoY	ROE improvement as net income growth YoY of 14% to 歩 503 mn exceeds growth in average common equity (+6% YoY)
	COST OF RISK	0.24% -15 bps YoY	COR remains low at 24 bps
Asset Quality	NPL RATIO	0.99% -5 bps YTD	NPL ratio remains modest in benign credit environment
	NPL COVERAGE RATIO	161.9% +5.2 ppt YTD	NPL coverage ratio remains at comfortable level
Copital & Liquidity	TIER 1 RATIO	18.4% -0.7 ppt YTD	Slight decrease in Tier 1 ratio mainly from payment of FY 2024 final dividend
Capital & Liquidity	SAMA LTD RATIO	81.8% -1.5 ppt YTD	Decrease driven by strong deposits growth

Balance sheet momentum from financing growth, funded largely by deposits

Total assets increased by 5% YTD as loans grew 5%, and supported by increased balances with SAMA (+17%) and bank placements (+59%)

Total liabilities increased 5% YTD, driven by 8% growth in deposits

兆 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Cash and balances with SAMA	11,591	9,919	+17%	9,946	+17%
Due from banks and financial Institutions, net	2,084	1,314	+59%	2,751	-24%
Investments, net	40,398	40,431	-0%	34,167	+18%
Loans and advances, net	104,135	99,466	+5%	84,623	+23%
Other assets, net	5,591	5,536	+1%	4,919	+14%
Total assets	163,799	156,667	+5%	136,405	+20%
Due to banks and other financial institutions, net	39,288	39,901	-2%	28,801	+36%
Customers' deposits	101,666	94,013	+8%	88,433	+15%
Other liabilities	2,002	2,024	-1%	1,890	+6%
Total liabilities	142,957	135,938	+5%	119,124	+20%
Share capital	12,500	12,500	+0%	10,000	+25%
Retained earnings	2,101	2,112	-1%	1,690	+24%
Other reserves	929	804	+16%	2,876	-68%
Shareholders' equity	15,530	15,416	+1%	14,566	+7%
Tier 1 sukuk	5,313	5,313	+0%	2,715	+96%
Total equity	20,843	20,729	+1%	17,281	+21%







Loan growth momentum continues, driven by corporate and private banking lending



Investments have remained stable at 步 40.4 billion



Investments have remained stable since the beginning of the year

96% of investments were fixed rate debt securities

55% of investments were accounted for amortized cost and 44% at fair value through other comprehensive income

High-grade investment portfolio with 57% of investment securities issued by government, and 30% by banks and other financial institutions









Customer deposits increased 8% YTD driven by IBDs





14% growth in 1Q 2025 earnings driven by increased operating income and lower risk cost



Net income increased 14% YoY in 1Q 2025 driven by 6% growth in operating income, further aided by a 25% decrease in impairment charges

Return of Equity increased 84 bps YoY to 13.0% in 1Q 2025

兆 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Net special commission income	891	896	-1%	850	+5%
Fee and other income	160	187	-14%	145	+10%
Total operating income	1,050	1,083	-3%	995	+6%
Operating expenses	(432)	(438)	-1%	(428)	+1%
Provisions for credit and other losses	(61)	(80)	-23%	(82)	-25%
Net Operating Income	556	565	-1%	485	+15%
Share in earnings of associates	29	33	-12%	26	+11%
Income before provisions for Zakat	585	597	-2%	511	+14%
Provisions for Zakat	(82)	(87)	-6%	(69)	+19%
Net Income attributed to equity holders	503	510	-1%	442	+14%
Earnings per share	0.39	0.35	+11%	0.34	+15%
Net interest margin	2.45%	2.47%	-2bps	2.79%	-34bps
Cost to Income Ratio	41.2%	40.4%	+0.8ppt	43.0%	-1.8ppt
Cost of Risk	0.24%	0.32%	-9bps	0.39%	-15bps
Return on common equity	13.0%	13.3%	-26bps	12.2%	+0.8ppt







NSCI grew 5% YoY as 20% growth in average earning assets was partly offset by a 34bps NIM contraction

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NSCI grew 5% YoY as 20% growth in average earning assets for 1Q 2025 and was partly offset by NIM contraction

The NIM declined by 34 bps YoY to 2.45% in 1Q 2025 due to lower asset yields and shift in deposit mix

Asset yield decreased by 49 bps YoY to 6.28% in 1Q 2025, while the cost of funding decreased by 17 bps YoY to 4.15%

On a sequential basis, the NIM declined slightly by 2 bps QoQ











Growth in fee and other income of 10% driven by foreign exchange income

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Fee & other income increased 10% YoY in 1Q 2025, mainly driven by Foreign exchange income

Foreign exchange income increased by 27% YoY in 1Q 2025

Fee income from banking services rose 3% YoY as growth in trade finance was partly offset by lower capital markets income









Marginal increase in operating expenses improving the cost to income ratio

Operating expenses increased 1% YoY in 1Q 2025 driven by higher employee-related costs, rent and premises-related expenses, and depreciation & amortization expenses, while general & administrative expenses declined

Cost to income ratio (CIR) improved to 41.2% in 1Q 2025 compared to 43.0% in 1Q 2024 from positive jaws









Credit quality remained stable with COR and NPL ratio at low levels



Total impairments of 兆 61 mn for 1Q 2025, decreasing 25% YoY from **兆 82 mn** in 1Q 2024

Cost of risk decreased 15 bps YoY to 0.24% in 1Q 2025

NPL ratio decreased by 5 bps YTD to 0.99% aided by stable non-performing loans relative to the growing loan portfolio

NPL coverage ratio at 161.9% as of 1Q 2025, increased by 5.2 ppt YTD

Stage 3 ECL coverage decreased modestly to 45.4% while **Stage 2 ECL Coverage** decreased to 13.3%











Solid liquidity, funding and capital position with adequate buffers



LCR increased by 28.6 ppt during 1Q 2025 to 193.3%, Liquidity Ratios Loans to Deposits Ratio -O-NSFR while NSFR increased 0.7 ppt to 109.4% 105.8% As of the end 1Q 2025, the SAMA regulatory LTD ratio 96.8% 102.4% was comfortably within required levels at 81.8% 95.1% 174.6% 168.0% 164.7% 95.7% ~ 193.3% Total capital (Tier 1 + Tier 2 regulatory capital) 179.9% increased by 1% due to net income, which was partially 81.8% 77.2% 83.3% 109.4% offset by dividend payment 79.1% 111.4% • 77.1% 112.8% 110.5% 108.7% RWAs increased by 4% YTD CAR was 19.0% and the Tier 1 ratio stood at 18.4% 2Q 24 3Q 24 2Q 24 3Q 24 4Q 24 1Q 24 4Q 24 1Q 25 1Q 24 1Q 25 **Capital Ratios** Risk Weighted Assets (# bn) Total Regulatory Capital Movement (步 bn) Credit risk Operational risk Market risk 19.7% 18.8% +1% 🛆 18.0% 19.2% 18.6% 19.0% 113.1 108.5 102.3 18.4% 0.5 95.9 0.1 19.1% 21.4 21.5 92.9 0.7 0.6 4.4 18.2% ____1.4 1.3 5.3 1.5 17.4% 4.4 4.4 15.7% 0 (0.5)15.6% 15.0% 13.7% 103.5 107.1 96.6 90.1 86.9 14.2% 4Q 24 Dividend Other 1Q 25 Net 2Q 24 4Q 24 1Q 24 3Q 24 1Q 25 1Q 24 2Q 24 3Q 24 4Q 24 1Q 25 Income paid

Guidance

North Hard Barry

1Q 2025 financial results were in line with expectations and FY guidance is unchanged



FOCUSED ON DELIVERING STRONG RESULTS ACROSS KEY PERFORMANCE INDICATORS



Segmental performance

NAME OF BRIDE

Income and profit growth driven by strong performance of Corporate and Treasury & Investments









Balanced contributions to Operating and Net Income from Retail, Corporate, and Treasury & Investment, with dominance of corporate loans and retail Deposits









Strong Corporate net income growth of 25% YoY for 1Q 2025 from higher operating income and lower impairments



北 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Net Special Commission Income	374	329	+14%	328	+14%
Fee & other income	54	60	-11%	45	+21%
Total operating income	428	389	+10%	373	+15%
Operating Expenses	93	68	+36%	83	+13%
Impairments	56	82	-31%	68	-17%
Net income before zakat	278	238	+17%	223	+25%









Retail net income for 1Q 2025 decreased 9% YoY from lower operating income, partly offset by lower impairments

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步 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Net Special Commission Income	338	342	-1%	357	-5%
Fee & other income	33	25	+32%	37	-12%
Total operating income	371	366	+1%	394	-6%
Operating Expenses	225	259	-13%	227	-1%
Impairments	5	(2)	-381%	13	-60%
Net income before zakat	141	109	+29%	154	-9%









Treasury and Investments net income for 1Q 2025 grew by 22% YoY due to higher operating income

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步 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Net Special Commission Income	174	228	-24%	162	+7%
Fee & other income	80	97	-17%	66	+22%
Total operating income	254	325	-22%	228	+11%
Operating Expenses	84	78	+8%	89	-6%
Impairments	(0)	0	-192%	1	-125%
Associates	29	33	-12%	26	+11%
Net income before zakat	199	280	-29%	164	+22%









Asset management and brokerage net income for 1Q 2025 declined by 15% YoY mainly due to lower fee & other income, reflecting reduced markets activity

兆 Million	1Q 2025	4Q 2024	Δ	1Q 2024	Δ
Net Special Commission Income	18	18	-1%	16	+10%
Fee & other income	43	43	+1%	49	-12%
Total operating income	61	61	+0%	65	-6%
Operating Expenses	30	32	-4%	29	+5%
Impairments	0	(0)	-100%	0	-
Net income before zakat	31	29	+5%	36	-15%











Sustainability has for nearly 10 years been embedded in SAIB's core business and governance, and is now freshly aligned with the Saudi Vision 2030 sustainable development goals

Employee capital	Social capital	Customer capital	Takleef (Responsibility)	Awn (Helping Others)
92% Saudization ratio	4.6t Paper recycled	<mark>51</mark> Branches in KSA	Responsible banking practices, ethical conduct, and measures that protect customers and earn their trust	Responsibility to support local communities through Zakat investments, community programs, and local procurement
24%	1.1t	3		ainability mework
Female employees	Plastic recycled	Special needs branches	Nummow (Growth)	waste, reduce consumption of electricity, water, paper in its direct operations and suppliers
85%	101	937k	Aim to create economic stability and growth, and to sustainably build on the Bank's financial performance	Rea'ya (Workforce)
Of staff trained	Volunteers in 2016-2023	Total customers		Aim to engage employees and work as one family to embody inclusiveness and respect, to develop talents, and to preserve human rights

sustainable development goals





The Saudi Investment Bank – 1Q 2025 Investor Presentation

Core components of SAIB's sustainable finance framework





The Saudi Investment Bank – 1Q 2025 Investor Presentation





Through this partnership, SAIB aims to introduce a unique customer experiences focusing on customer centricity and personalized experiences:

- **General Customer Experiences.** SAIB offers its customers exceptional football experiences through exclusive competitions on its social media platforms.
- **Private Banking Customer Exclusive Experiences.** SAIB offers an opportunity to enjoy priority access to exclusive football events and experiences with Real Madrid.



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